

Agenda

Meeting of the Board
Thursday 12 March 2026
MS Teams

Members

Malcolm Beatty OBE	Board Member
Professor Liz Fisher	Board Member
Richard Greenhous	Chief of Staff
Julie Hill MBE	Chair
Professor Dan Laffoley	Board Member
Dr Paul Leinster CBE	Board Member
Caroline May	Board Member
Natalie Prosser	Chief Executive
Helen Venn	Chief Regulatory Officer

OEP Attendees

REDACTED	Principal Strategy and Performance Manager (item 26.11)
REDACTED	Principal Investigations Manager (item 26.10)
Mike Fox	Head of Communications and Strategic Relations
Richard Greenhous	Chief of Staff
REDACTED	Principal Investigations Manager (item 26.10)
Angel Lai	Head of Finance and Corporate Services
Andy Lester	Head of Business Strategy and Planning
Professor Robbie McDonald	Chief Insights Officer
Ray Purdy	Head of Legal Research and Analysis (item 26.10)
REDACTED	Board Secretary and Private Office Manager
Kate Tandy	Acting General Counsel

Ref	Time	Item
26.06	09:00	Apologies for Absence and Declarations of Interest Julie Hill, Chair
26.07	09:05	Minutes, Matters Arising and Matters Decided by Electronic Business Julie Hill, Chair
26.08	09:10	Report of the Audit and Risk Assurance Committee Paul Leinster, ARAC Chair
26.09	09:15	Report of the Chief Executive Natalie Prosser, Chief Executive

26.10	10:00	Waste Inspections Report Ray Purdy, Head of Legal Research and Analysis
26.11	10:30	Budget and Business Plan Angel Lai, Head of Finance and Corporate Services Andy Lester, Head of Business Planning and Strategy
26.12	11:20	P11 Finance Report Angel Lai, Head of Finance and Corporate Services
26.13	11:30	AOB Julie Hill, Chair