



Agenda

Meeting of the Board
 Wednesday 25 October 2023 10am
 Wildwood, Worcester

Members

Malcolm Beatty OBE	Board Member
Julie Hill MBE	Board Member
Professor Dan Laffoley	Board Member
Dr Paul Leinster CBE	Board Member
Professor Richard Macrory CBE	Board Member
Natalie Prosser	Chief Executive
Dame Glenys Stacey	Chair
Helen Venn	Chief Regulatory Officer

OEP Attendees

Peter Ashford	General Counsel
REDACTED	Principal Finance Officer (item 23.86)
REDACTED	Principal Monitoring Environmental Law Officer (23.84)
Neil Emmott	Head of Monitoring Environmental Law and Advice (items 23.84)
Mike Fox	Head of Communications and Strategic Relations
REDACTED	Principal Analyst (item 23.84)
Richard Greenhous	Chief of Staff
Angel Lai	Head of Finance and Corporate Services
Andy Lester	Head of Business Strategy and Planning
Cathy Maguire	Head of Assessments (item 23.83)
Craig McGuicken	Northern Ireland Lead
Professor Robbie McDonald	Chief Insights Officer
REDACTED	Senior Monitoring Environmental Law Officer (item 23.84)
REDACTED	Board Secretary and Private Office Manager (Secretariat)

Ref Time

23.80 10.00

23.81 10.05

Item

Apologies for absence and declarations of interest
 Dame Glenys Stacey, Chair

Minutes and Matters Arising
 Dame Glenys Stacey, Chair

23.82	10.10	Report of the Chief Executive Officer Natalie Prosser, Chief Executive Officer
23.83	10.55	England EIP progress report Cathy Maguire, Head of Assessments
	11.40	Break
23.84	11.50	Environmental Principles Policy Statement Evaluation in England Neil Emmott, Head of Monitoring Environmental Law and Advice
23.85	12.10	Pay remit Angel Lai, Head of Finance and Corporate Services
23.86	12.30	Finance Report Angel Lai, Head of Finance and Corporate Services
23.87	12:50	Our bid for resourcing for 2024/25 Andy Lester, Head of Business Strategy and Planning
	13:15	Any other business
	13:20	Lunch and tour of the office

Agenda

Board strategy day

Wednesday 25 October 2023 2.20pm and Thursday 26 October 9.30am

Wildwood, Worcester

Members

Malcolm Beatty OBE	Board Member
Julie Hill MBE	Board Member
Professor Dan Laffoley	Board Member
Dr Paul Leinster CBE	Board Member
Professor Richard Macrory CBE	Board Member
Natalie Prosser	Chief Executive
Dame Glenys Stacey	Chair
Helen Venn	Chief Regulatory Officer

OEP Attendees

Peter Ashford	General Counsel
REDACTED	Regulatory Directorate Intel Team
REDACTED	Principal Business Officer
Mike Fox	Head of Communications and Strategic Relations
Richard Greenhous	Chief of Staff
Andy Lester	Head of Business Strategy and Planning
Professor Robbie McDonald	Chief Insights Officer
Craig McGuicken	Northern Ireland Lead
REDACTED	Board Secretary and Private Office Manager (Secretariat)

Ref Time Item

The aim of the afternoon session is to consider our long-term ambitions, how well our strategy aligns with those, and the scope of the strategic review we intend.

- 1 14.20 **Introduction to our strategy, planning and resource bid activities**
Andy Lester, Head of Business Strategy & Planning

Presentation setting out how we will approach our planning and strategy review in the next 12 months, and where the discussions fit in.

- 2 14:40 **Testing our long-term ambitions and vision for the OEP**
Andy Lester, Head of Business Strategy and Planning
Craig McGuicken, Northern Ireland Lead

A workshop discussion to test our longer-term ambitions and what the OEP should aim to achieve, how aligned our current objectives and strategy are to that and therefore how much we need to challenge our thinking

3 16.00 **Diagnosing our context and key questions for our strategy review**
Andy Lester, Head of Business Strategy and Planning

17.15 END

***** ***** *****

Dinner 19.30 **Discussion – political change, and what that means for environmental protection and improvement**
Guest 1 Jill Rutter (Institute for Government)
Guest 2 Richard Benwell (Wildlife & Countryside Link)

Discussion of prospects for political change, and the potential impact on the politics of environmental protection and improvement, and what that may mean for the OEP

***** ***** *****

4 9.15 **Our routes to influence – Parliament and the Assembly**
Richard Greenhous, Chief of Staff
Guest 1 Jill Rutter (Institute for Government)
Guest 2 Richard Benwell (Wildlife & Countryside Link)

Discussion of how organisations like ours have influence through Parliament and Parliamentarians.

5 10.30 **So what should we do next?**

A short discussion to consolidate what we have discussed in the last two sessions, and what the key principles and activities should be in our approach to Parliamentary engagement now.

10.50 Break

6 11.10 **Our impact**
Andy Lester, Head of Business Strategy and Planning
REDACTED, Principal Business Officer

A workshop discussion to explore how the Board judges our impact to date, and prospects for impact in the near and long-term.

7 11.50 **Steering our plan for 2024/25 (part 1)**
Andy Lester, Head of Business Strategy and Planning
Craig McGuicken, Northern Ireland Lead

The first of four related discussions on the steers the Board wishes to give ahead of our detailed business planning for 2024/25.

- 13.00 Lunch and meeting the Complaints and Investigations team
- 8 13.50 **On the Horizon**
REDACTED, Principal Intelligence Officer
A discussion on the interim findings of our horizon scanning activity.
- 9 14.30 **Our priorities for Northern Ireland – an alternate perspective**
Craig McGuicken, Northern Ireland Lead
A briefing and discussion on how priorities in Northern Ireland might differ
- 10 15.00 **Steering our plan for 2024/25 (part 2)**
Andy Lester, Head of Business Strategy and Planning
Craig McGuicken, Northern Ireland Lead
A consolidation of the outcome of our discussions.
- 15.35 **END**