

Agenda

Meeting of the Board Thursday 8 December 9.30am The Abbey Hotel, Great Malvern, Malvern, WR14 3ET

Members

Malcolm Beatty OBE

Julie Hill MBE

Professor Dan Laffoley

Dr Paul Leinster CBE

Professor Richard Macrory CBE

Natalie Prosser

Board Member

Board Member

Board Member

Chief Executive

Dame Glenys Stacey Chair

Helen Venn Chief Regulatory Officer

OEP Attendees

Peter Ashford General Counsel

Alexis Edward Head of Finance and Corporate Services

Mike Fox Head of Communications and Strategic Relations

Andy Gill Head of Environment and Climate Analysis (item 22.98)

REDACTED Principal Analyst (item 22.98)

Richard Greenhous Chief of Staff

REDACTED Principal Environmental Analyst (item 22.98)
Andy Lester Head of Business Strategy and Planning

Richard Marsh Head of IT and Digital Services (item 22.102)

Professor Robbie

McDonald

Chief Insights Officer

REDACTED Senior Environment Specialist (item 22.98)
REDACTED Principal Environmental Analyst (item 22.98)
REDACTED Business and Governance Officer (Secretariat)

Non- OEP Attendees

REDACTED Woodnewton Associates (item 22.99)
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Ref Time	Item
22.94 09.30	Apologies for absence and declarations of interest
22.95 09.35	Minutes and matters arising Dame Glenys Stacey, Chair
22.96 09.40	Report from the Chair of ARAC Paul Leinster, ARAC Chair
22.97 09.50	Report of the Chief Executive Natalie Prosser, Chief Executive
22.101 10.35	Finance Report Alexis Edward, Head of Finance and Corporate Services
10.50	Break
22.99 11.00	Research – influence and voice Andy Lester, Head of Business Strategy and Planning Mike Fox, Head of Communications and Strategic Relations
12.00	Lunch
22.98 13.00	EIP Report Update Professor Robbie McDonald, Chief Insights Officer
22.100 14.30	Ineffective Implementation of Statutory Deadlines (verbal update) Helen Venn, Chief Regulatory Officer
22.102 14.40	DDAT Strategy Rich Marsh, Head of IT and Digital Services
15.00	Any other business